

Nigel Dodds OBE MP MLA, Minister
Craigantlet Buildings,
Stormont, Belfast BT4 3SX

Mr Brian Wilson MLA
Northern Ireland Assembly
Parliament Buildings
Stormont

7 January 2009

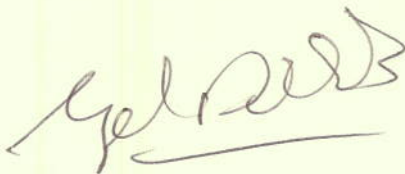
AQW 3160/09

Mr Brian Wilson has asked:

To ask the Minister of Finance and Personnel to provide details, including costs, of all consultants employed by Departments and their agencies, in the last financial year.

ANSWER

The information, including costs of all consultants employed by Departments and their agencies in the last financial year have been provided by departments in annual returns to DFP. Tables setting out the information have been placed in the library.



Nigel Dodds OBE MP MLA

AQW 3160/09 Costs of all consultants employed by Departments and their Agencies

DEPARTMENT	NO OF ASSIGNMENTS	EXPENDITURE IN 2007/08 (£)
DARD	16	481,264
DCAL	42	3,505,308
DE	28	1,067,704
DEL	23	532,821
DETI	46	1,302,208
DOE	62	2,166,591
DFP	59	7,005,925
DHSSPS	102	2,645,503
DRD	20	1,839,078
DSD	31	739,447
OFMDFM	23	1,812,806
FSA	1	16,544
TOTAL	453	23,115,199

DARD

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DARD	Computacenter	Evaluation of Access to ICT scheme	22,450
DARD	Kate Keys Consulting	Evaluation of operation of ICT scheme	1,500
DARD	Coventry university	Evaluation of Online learning Scheme	19,200
DARD	PriceWaterhouseCoopers	Investigation into the barriers to start up growth and innovation in the food industry	29,262
DARD	Blackboard Company	Integration of IT systems	21,400
DARD	Helm Corporation Ltd	CAFRE website review	22,450
DARD	KPMG	Economic appraisal of an increase to the Horse Racing Fund	15,245
DARD	McKinsey & Co	Development of a Red Meat Strategy for NI (Red Meat Task Force)	250,000
DARD	RPS Consulting	Forkhill Former military base	47,825
DARD	Dr Leigh Corner	Badger Post Mortem Protocol	731
DARD	Heather Ng	Assessment & Report on suitability of working conditions	412
DARD	Gartner Ireland	Information Strategy	6,288
DARD	Newell & Budge	CIS Health Check	2,660
DARD	Sopra Group Ltd	Office Systems Health Check	15,186
DARD	Newell & Budge	Office Systems Documentation Accreditation	2,460
DARD	Deloitte	Production of Corporate Business Cases	24,195
Total			481,264

DCAL

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DCAL	Adventure Activities Associates	Safety at Outdoor Activity Centres regulation	12,701
DCAL	Julia Bracewell	OCPANI assessor - SNI Board appointment	274
DCAL	Joan Ruddock	OCPANI assessor - SNI Chair & Vice-Chair appointment	2,927
DCAL	Orla Moore	OCPANI assessor - NIEC Board appointments	437
DCAL	Denton Wilde Sapte	IFA/Linfield Contract - legal advice	32,062
DCAL	PricewaterhouseCoopers	Business Planning for Multi Sport Stadium project	196,935
DCAL	Mott MacDonald	Design for Multi Sport Stadium	2,417,627
DCAL	KPMG /Davis Langdon	Programme Management - Multi Sport Stadium	182,278
DCAL	Fire IMC	Naming Rights Competition - Multi Sport Stadium	10,374
DCAL	The Miller Partnership	Facilities Audit Report for Windsor Park	24,659
DCAL	KPMG/ John Caldwell	Consultancy Assignment for NIEC	166,047
DCAL	Mott MacDonald	CEEQUAL - Multi Sports Stadium	4,670
DCAL	White, Young & Green	DDA Report/ Health & Safety Survey	3,000
DCAL	PriceWaterhouseCoopers	VALCAL: Social and Economic Value of Public Libraries, Museums, Arts and Sport in Northern Ireland. Phase I - Designing a Model.	25,703
DCAL	Derek Evans/QUB	Eel research project	53,000
DCAL	Capita Resourcing	Recruitment of Chief Executive Designate	2,470

		to the NI Library Authority	
DCAL	CILIP	Member of Interview Panel for Recruitment of CE(D) of NI Library Authority	530
DCAL	Beeches	Advice on Competence Based Training	990
DCAL	Kentwood	Provision of Transitional HR Support and Advice	6,423
DCAL	Bernard McCloskey QC	Legal Advice to Minister iro Board Membership NI Library Authority	850
DCAL	Dónall Ó Riagáin	Specialist Advice on European Charter	842
DCAL	David Gibson	Corporate Governance of Ulster-Scots Agency	4,139
DCAL	PricewaterhouseCoopers	PRONI Review	6,359
DCAL	GSL UK Ltd	Charter Mark Assessment	740
DCAL	PricewaterhouseCoopers	Job Description for Head of Division	950
DCAL	Deloitte MCS Ltd	Review of ACNI/SNI Operating Costs	14,464
DCAL	Evolve Business Consultants	Business Continuity Plan	29,904
DCAL	Deloitte	Interim Performance Evaluation of Irish Language Broadcast Fund	12,716
DCAL	PriceWaterhouseCoopers	W5 Strategic Plan	52,387
DCAL	CIPFA	Review of Governance in ALBs	27,000
DCAL	KPMG	IFA/Linfield Contract - financial advice	20,120
DCAL	PWC and Fitzpatrick Associates	Consultancy for Ulster Canal outline business case report	12,804
DCAL	PriceWaterhouseCoopers	Research on the social and economic impact of recreational fisheries, angling and angling resources in NI	11,840
DCAL	Helm Corporation Ltd	Asset Title Project	47,657

DCAL	Deloitte	Investigation of Options for the Corporate Services to the Library Authority	53,525
DCAL	Mazars	Financial audit of Foras na Gaeilge	2,133
DCAL	Deloitte & Touche	Accountancy Services	7,947
DCAL	Goldblatt & McGuigan	Facilities Management Business Case	22,345
DCAL	Cadan Solutions	E-CATNI Project - advice on Mandatory Requirements	18,025
DCAL	Helm Corporation Ltd	Internal Audit	2,950
DCAL	Helm Corporation Ltd	Internal Audit	194
DCAL	Helm Corporation Ltd	Internal Audit	12,310
Total			3,505,308

DE

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DE	External Panel	Governor Handbook	21,900
DE	Mrs Patricia McCusker	DE Catering Advisor	9,374
DE	Dan McCall (former ETI Inspector)	Preparation and production of a revised Literacy and Numeracy Strategy	12,294
DE	Bearing Point	Evaluation of Full Service School Project	47,475
DE	School Principals	Specialist School Assessment Panel	28,000
DE	Kenny Consultancy	IIP Re-accreditation	900
DE	Software Quality Systems Ltd	Independent Validation	8,750
DE	PA Consulting	Support to assist with the implementation of RPA	10,090
DE	Deloitte	Development of RPA Outline Business Case	39,761
DE	Deloitte MCS Ltd	Review of Irish Medium Education	13,704
DE	PriceWaterhouseCoopers	ICT Audit	32,250
DE	PA Consulting	Communications Support	9,350
DE	Deloitte	HR Support	26,000
DE	Central Survey	Communications Research	10,000
DE	Bain Review Team	Independent Strategic Review of Education	20,820
DE	Mr A McVeigh	Post Primary Facilitation Exercise	1,368
DE	Echelon Consulting Ltd	Network Health Check	2,590
DE	PriceWaterhouseCoopers	Preparation of Outline Business Case for 2004 Announced Schools Sector PPP Projects	24,245
DE	Flex Language Services, University of Ulster	To facilitate the Department of Education with Public Consultation Meetings on English as an additional language	16,673

		(EAL) – Draft Policy	
DE	EMQC	Chartermark Re-assessment	825
DE	Mind Associates Ltd	Development of ETI Communications	5,871
DE	PriceWaterhouseCoopers	Independent Evaluation of the Inspection Process	29,929
DE	EC Harris LLP	Frameworks Project	210,283
DE	Addleshaw Goddard LLP	Frameworks Project	80,872
DE	Addleshaw Goddard / Chandler KBS	Frameworks Project – Court Proceedings	356,162
DE	Betty Robinson	Revision of DE Circular 99/10: Pastoral Care in Schools – Child Protection	6,596
DE	Grant Thornton	Audit of the Youth Estate	40,922
DE	NIPPA – the early Years organisation	Consultation with children, parents and staff in early years settings	700
Total			1,067,704

DEL

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DEL	KPMG	Review of third party relationships at NWRC	30,000
DEL	FPM Chartered Accountants	Evaluation of applications submitted under NIESF	21,381
DEL	FPM Chartered Accountants	Economic Appraisals of successful NIESF projects	96,908
DEL	ASM Horwath	Economic Appraisals of successful NIESF projects	72,733
DEL	Sandra Janoff	Facilitate consultation on DEL Corporate Plan	980
DEL	Peer Consulting	To pilot pre-employment programmes in the ICT and Financial Services sectors	8,005
DEL	Peer Consulting	Pathways to Work for IB clients – Interim Evaluation	30,879
DEL	KPMG	New Deal Leaver Survey	58,182
DEL	Centre for Economic and Social Inclusion	New Deal Returners	16,113
DEL	PriceWaterhouseCoopers	Management Leadership Network	7,870
DEL	Deloitte	Review of the Support Programme for University Research (SPUR)	50,000
DEL	FGS McClure Watters	Review of Postgraduate Policy and Funding	2,500
DEL	Alan Harvey	Management Leadership Network	2,016
DEL	BDO Stoy Hayward	Management Leadership Network	1,733
DEL	PriceWaterhouseCoopers	To establish the extent to which the Springvale Campus	22,193

		has met targets, as a whole, and at an individual Programme Area level	
DEL	PEER Consulting	Research into Racism in the FE Sector	13,580
DEL	KPMG	Scoping exercise to determine the extent of homophobia in the FE Sector	8,000
DEL	BDO Stoy Hayward	Feasibility of Virtual Women's College	6,000
DEL	PriceWaterhouseCoopers	Review of the Demographics of Apprenticeship Training in the North West	25,132
DEL	PA Consulting	Unique Learner No.	50,000
DEL	IBC	Management Leadership Network	4,700
DEL	Sector Skills Councils	Management Leadership Network	3,000
DEL	Ansons Trademarking	Management Leadership Network	916
Total			532,821

DETI

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DETI	Simmons & Simmons	Legal advice on energy matters	336,109
DETI	DMD Consultants	Wayleaves	7,307
DETI	Grant Thornton	Systems Operator Northern Ireland	1,800
DETI	AD Little	Review of the Sustainable Energy Market	60,888
DETI	AD Little	Presentation of Recommendations arising from Sustainable Energy Review	4,000
DETI	CSA Group Ltd	All-island Liquefied Natural Gas (LNG) & gas storage study	14,706
DETI	Paul Maguire QC	Legal Counsel Kilroot JR	19,959
DETI	Veredus	Veredus Recruitment of committee members for Single Electricity Market	3,811
DETI	Bearing Point	Review of Strategic Framework for Action	24,550
DETI	FGS McClure Watters	PPE of the NI Air Route Development Scheme (ARDS)	23,563
DETI	Paul Lasok QC	Titanic Signature Project	4,210
DETI	BDO Stoy Hayward	DETI Test Drilling of Economic appraisals and PPEs under DAO(DFP) 06/05	16,000
DETI	PA Consulting	Specialist Technical and Market Advice to the work of the Agrifood Horizon Foresight Panel	42,559
DETI	PA Consulting	Specialist Technical and Market Advice to the work of the Advanced Materials Horizon Foresight	41,047

		Panel	
DETI	PA Consulting	Specialist Technical and Market Advice to the work of the ICT Horizon Foresight Panel	42,559
DETI	PA Consulting	Specialist Technical and Market Advice to the work of the Advanced Engineering (Transport) Horizon Foresight Panel	45,009
DETI	SQW Consulting Ltd	Study to examine how government procurement in NI can better stimulate innovation through applications of science and technology(S&T) especially through SMEs	8,600
DETI	Weber Shandwick	Engagement of Agency to develop and implement a Communications Strategy for MATRIX	27,665
DETI	PriceWaterhouseCoopers	Specialist Technical and Market Advice to the work of the Life & Health Sciences Panel	63,375
DETI	PA Consulting	Specialist Technical Advice to the work of the Technology Capabilities Study	70,855
DETI	Atkins Global	Monitoring of Abandoned Salt Mines at Carrickfergus	35,537
DETI	FGS McClure Watters	P.P.E ERDF Measure 1.4 under Building Sustainable Prosperity	17,306
DETI	Jenkinson Consulting	Development of liP Action Plan	600
DETI	Deloitte	Evaluation of DETI Corporate Plan 2005-2008	24,206
DETI	Western Connect	Audit of Broadband Services Contract	9,000

DETI	Western Connect	Audit of Broadband Services Contract	3,583
DETI	FPM Consultants	Revised Economic Appraisal for Broadband Awareness Campaign/Make IT Secure project under INTERREG IIIA	2,950
DETI	Parsons Brinckerhoff	Post Project Evaluation of the Bytel Extreme Broadband project funded under INTERREG IIIA	8,050
DETI	BDO Stoy Hayward	Economic Appraisal for NI Broadband Fund	13,200
DETI	BDO Stoy Hayward	Economic Appraisal for ICT Demo Centre/ICT Advisors project	11,000
DETI	PriceWaterhouseCoopers	Titanic Signature Project	69,813
DETI	Peter Quinn Consulting	USEL Proposal to Measure 1.1a	1,600
DETI	Peer Consulting	Warrenpoint (NMEA) Warrenpoint Enterprise Centre	2,950
DETI	Peter Quinn Consulting	Workspace (Draperstown) Workspace Development	3,250
DETI	ASM Horwath	WorkWest Social Economy Village	2,000
DETI	ASM Horwath	Coach House Regeneration - Enterprise Centre	2,000
DETI	ASM Horwath	Armagh Business Centre - Workspace Extension	2,000
DETI	Venture-i	Pomeroy Development Projects - Enterprise Centre	1,500
DETI	ASM Horwath	Techno Tyrone - Extension to Workspace	2,000
DETI	McCann Consulting	Fivemiletown Development Association	1,350

DETI	Peter Quinn Consulting	Oona Valley	1,340
DETI	Ian Brown	Resource Accounts 2006-07	697
DETI	Quadriga Consulting	Case Study for Fibre to the Home technology trial	3,000
DETI	PR Smith Consultants	Marketing for Broadband Content Initiative funded under the Secretary of State's Skills and Science Fund	222,329
DETI	North West Electronics	Broadband Survey, Drumsum, Co Londonderry	500
DETI	Newell & Budge	Network Accreditation	1,875
Total			1,302,208

DOE

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DOE	CIPFA	Technical Support	4,950
DOE	IDeA	Peer Support to Local Government Taskforce	76
DOE	John Hunter	Review of NILGOSC constitution	2,000
DOE	BDO Stoy Hayward	Economic and Financial Monitoring	15,000
DOE	Gaia Law Ltd	Legal Input for Waste Matters	56,365
DOE	Gaia Law Ltd	Draft Nitrate Action Programme amending Regulations to transpose EC decision granting derogation to NI	15,648
DOE	Community Technical Aid	PPS14 Development in the Countryside; Stakeholder Engagement 2008	13,177
DOE	PA Consulting	Evaluation of Road Safety Council	22,500
DOE	Deloitte & Touche	Strategic outline case for modernisation of local government	40,000
DOE	Gillian Russell Deloitte & Touche	Programme Management for Waste Management Strategy 2006-2020	65,670
DOE	PriceWaterhouseCoopers	A Shared Vision for Local Government	83,598
DOE	Mr Paul Herron - SGS (UK) Ltd	Environmental Audit of Aggregates Levy Credit Scheme	101,238
DOE	AEA Energy & Environment	Air Quality Website	59,078
DOE	iSoniq Ltd	The Provision of Noise Maps for NI	318,493
DOE	Enfonic Ltd	Management & Maintenance of the Belfast Ambient Noise Monitoring Station	12,585
DOE	Faber Maunsell	Technical Advisor to the CNCC / ENWG	10,459

DOE	Andrew Rushworth	Scoping Study DEFRA Model	16,800
DOE	Deloitte MCS Ltd	Scoping Study on Transfer & Transition of work from EHS to PEPG	36,482
DOE	Lyle Bailie International	Advertising and Publicity	271,673
DOE	Bearing Point	Review of Council Consultation Procedures	24,450
DOE	D J Cleland	Special Investigation	953
DOE	D J Cleland	Special Investigation	675
DOE	Prof Greg Lloyd	Independent Expert - Reform Programme	7,188
DOE	PA Consulting	ePIC	305,618
DOE	OGC Accounting Services	ePIC Facilitator	8,366
DOE	Deloitte & Touche	Review of Public Administration Preparation	5,930
DOE	Bearing Point	Training and Development for Planners	19,513
DOE	Anne Clarke	IIP Re-accreditation Assessment	4,500
DOE	Colin Buchanan & Partners	Londonderry Conservation Areas	51,406
DOE	Mr L Manogue	Hollywood Conservation Area - Design Guideline	21,800
DOE	RPS Kirk McClure & Morton in conjunction with HR Wallingford Ltd	DARD - Flood Mapping Strategy	1,500
DOE	Colliers CRE	West Tyrone Retail Study	24,050
DOE	Roger Tym & Partners	Armagh Area Plan	5,270
DOE	Colliers CRE	Draft BMAP 2015 - Retail Inquiry Stage 1 (Ext)	17,750
DOE	Colliers CRE	Draft BMAP 2015 - Office Inquiry Stage 1 (Ext)	3,600
DOE	A&E Wright	Draft BMAP 2015 - Built Heritage Study Inquiry Stage 2 (Ext)	7,550
DOE	Urban Initiative	Draft BMAP 2015 - Urban Design Inquiry Stage 2 (Ext)	6,462

DOE	Colliers CRE	Craigavon Town Centre Public Examination	17,856
DOE	Clempathy Assoc.	IIP Facilitator	2,551
DOE	Prof. David Wilson	Hazardous Waste Forum	5,000
DOE	Dr C Lynn	Preparation of Material for Curatorial Recruitment	4,650
DOE	BDO Stoy Hayward	Centralisation of EHS Corporate Communications Delivery Project	3,000
DOE	Jacobs UK Ltd	Preparation of PPC Permits for Specified Waste Management Activities	62,396
DOE	Jacobs UK Ltd	Review of Site Closure Reports	77,202
DOE	Deloitte & Touche	Built Heritage Grant Aid Funding Review + NGO Funding Paper	17,671
DOE	Natural Environment Research Council	Technical Support Garvary Lodge PPC Appeal	4,309
DOE	Mr K Ledgerwood	Decontamination Policy for NICS	5,000
DOE	Enviros Consulting Ltd	Pliot Baseline Waste Streams Audit	4,292
DOE	Ms Julie Martin	Wind Energy Landscape Study	69,735
DOE	Inform Communications	Mourne National Park Boundary Consultation Facilitator	37,620
DOE	Jacobs UK Ltd	Consultancy Support for the Preparation of a Draft Financial Provision Consultation Document.	9,937
DOE	Golder Associates	Review of Site Closure Reports and Modification of Waste Management Licences.	51,450
DOE	RPS Consulting	Commercial & Industrial Waste Survey	24,936
DOE	FGS McClure Watters	Packaging Project - Potential Obligated Business	21,549

DOE	RPS Consulting	Review of Municipal Waste Component Analysis	23,670
DOE	Helm Corporation	IT Strategy	29,962
DOE	MacGregor McDonald	BSP/ MOT2 Intergration	6,590
DOE	PriceWaterhouseCoopers	Annual update to IMS Re Operational Activity (CMR)	2,900
DOE	PriceWaterhouseCoopers	CMR update	6,450
DOE	PriceWaterhouseCoopers	Business Plan 2008/09	3,950
DOE	SGS	Quality Accreditation	4,989
DOE	SGS	ISO for Larne Weightbridge	6,553
Total			2,166,591

DFP

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DFP	Access to Benefits	Study into take up of rate relief for pensioners by Access to Benefits	2,000
DFP	University of Ulster	Study on the rating of vacant property	2,500
DFP	University of Ulster	Study into work associated with land value taxation	5,000
DFP	Clempathy Assoc.	Consultancy for Capability Review	1,500
DFP	Centre for Competitiveness	Facilitation of Management Board Workshop	500
DFP	Centre for Competitiveness	DFP Management Board Balanced Scorecard	777
DFP	Istmet Ltd	Consultancy for Capability Review Project	1,300
DFP	Cedar Foundation	Case Study – Journey to European Excellence Awards	5,000
DFP	ASM Horwath	Staffing Review	45,708
DFP	ADAS	Strategic Environmental Assessment for Peace II and Interreg IV	31,933
DFP	CM International	Creative Industries Sector Research	35,838
DFP	BFK Design	SEUPB Re-branding	32,000
DFP	The Kings Fund	To review the implementation of recommendations and findings for an Independent Review of Health and Social Care Services in NI	11,480
DFP	Trutz Hasse	Community Uptake Analysis Research	26,350
DFP	Market Research NI	Attitudinal Survey for Peace II	32,025
DFP	FGS McClure Watters	Impact evaluation for	15,794

		Interreg IIIA	
DFP	Construction Excellence NI (UUTech Limited)	Independent accreditation by Construction Excellence NI of maturity of Government construction clients in embedding Achieving Excellence in Construction Initiative (EC52/06)	30,750
DFP	DLA Piper	Network NI	56,400
DFP	Gartner Ireland	SSC Programme - Governance	36,669
DFP	Grant Thornton	SSC Programme – Charging Policy	10,371
DFP	Sysco	Telecoms Dial Services	10,125
DFP	PriceWaterhouseCoopers	Integrated pilot project in Beach Management – Economic Appraisal	15,058
DFP	P Logue	Border Protestant Community Impact Study	19,088
DFP	KPMG	Phase III Composting for Mushroom Industry Feasibility Study	14,742
DFP	BDO	Positive Relations Project (TWN)	11,163
DFP	KPMG	NE Partnership Multi-Annual Plan	13,982
DFP	Grant Thornton	EA of 3 Multi-Annual Plans	12,000
DFP	Grant Thornton	Network NI	54,350
DFP	DLA Piper	Account NI	3,678
DFP	DLA Piper	Account NI	13,840
DFP	Selex Communications Ltd	Account NI	16,063
DFP	Selex Communications Ltd	Account NI	12,326
DFP	Sopra Group Ltd	Account NI	4,500
DFP	Microsoft	Account NI	12,900
DFP	PriceWaterhouseCoopers	Account NI	569,171
DFP	PriceWaterhouseCoopers	Account NI	2,290,124
DFP	Microsoft	SSC Programme – Technical Architecture	122,875
DFP	Microsoft	SSC Programme - Migration	29,136

DFP	Touchpaper Software	SSC Programme – Touchpaper	3,300
DFP	Atkins Global	SSC Programme – ITIL	87,701
DFP	HP	Identity Management	35,271
DFP	RTS	Secure Remote Access Pilot	7,500
DFP	Sopra (Newell & Budge)	Host Infrastructure	21,115
DFP	Mason Communications	Network NI	52,750
DFP	Goldblatt & McGuigan	Enterprise Agreement Business Case	3,600
DFP	PA Consulting	NI Smartcard Rollout	82,404
DFP	Grant Thornton	e-HR Implementation Project – specialist financial advice	66,000
DFP	Denton Wilde Sapte	e-HR Implementation Project – specialist legal advice	381,000
DFP	Sapra Ltd	e-HR System Security Accreditation	5,000
DFP	PernKandola	Provision of an Assessment Tool for NICS	67,340
DFP	Deloitte	PAAP / Penserver	36,278
DFP	CA Promotions	SSC Programme – Clarity	37,117
DFP	Deloitte & Touche	SSC Programme – CLAS	18,910
DFP	OGC	OGC – Gateway Review	6,450
DFP	Kainos	Flooding Scoping Study	17,625
DFP	PriceWaterhouseCoopers	Data Protection Review	16,474
DFP	Sopra Group Ltd	CLAS	6,000
DFP	Deloitte	NI Direct – Phase 1 Programme	207,856
DFP	Deloitte	Workplace 2010 – Procurement Phase	2,237,218
Total			7,005,925

DHSSPS

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DHSSPS	Carecall	Needs Assessment with Representative Churches, Religious Bodies and Faith Based Organisations in Relation to the Protect Life: N Ireland Suicide Prevention Strategy	12,000
DHSSPS	NI Association for Mental Health	Needs Assessment with Young Men and those who engage with them in relation to the Protect Life N Ireland Suicide Prevention Strategy	18,000
DHSSPS	John Conlon	Independent evaluation of Cook-It Project	2,067
DHSSPS	McCready Donnelly & Lowry	Evaluation of WHSSB Umbrella Grant Scheme as funded by Big Lottery Fund	12,514
DHSSPS	National Children's Bureau	Use of secure accommodation for children & young people in N.I.	25,000
DHSSPS	Lorraine Thornton	Evaluation of Action Learning Programme	1,453
DHSSPS	ITS/Paul Flynn	Management Development Action Learning Pilot Programme	33,543
DHSSPS	Eugene Fee	Evaluation of CAWT project	4,900
DHSSPS	Anne Edwards	Independent Evaluation of the cross border continence awareness and support	10,000

DHSSPS	Conrane Consulting.	Appraisal of Services at Tyrone County Hospital	24,750
DHSSPS	Julie Harrison Consulting	Trauma Advisory Panel Transition Planning Workshop 1J	1,000
DHSSPS	Jim Morgan, Programme Manager, Top of the Rock	Community Consultation on the Replacement of Dr PJ Fox, Whiterock Health Centre 2J	2,025
DHSSPS	Anne McMurray Consulting	Planning & Facilitation of Eastern Area Poverty Conference 4J	1,210
DHSSPS	Deloitte	Needs Assessment-provision of Comm Detox for Alcohol Misusers 5J	1,688
DHSSPS	Deloitte	Needs assessment in relation to floating support provision for alcohol misusers 8J	3,260
DHSSPS	Issue Island	Best Practice Review of Patient Public Involvement 9J	1,560
DHSSPS	Elite Training & Consultancy Services	Development of a Web Based Fracture Monitoring System 11J	16,037
DHSSPS	Elite Training & Consultancy Services	Development of a Prototype Web Based Emergency Planning/Pandemic Flu System 13J	1,390
DHSSPS	Issue Island	Engagement with Public on Unscheduled Care 14J	4,220
DHSSPS	Professor Geraldine MacDonald, QUB	Case Management Review BMcN 16J	4,800
DHSSPS	Professor Tony Holland	RM Strategic Management Group 17J	2,352
DHSSPS	Dawn Rees	McCartan Review Project Board 19J	2,420
DHSSPS	AH Associates	Patient Public	2,217

		Involvement 21J	
DHSSPS	NIGALA - Mr Ronnie Williamson	To Chair a Case Management Review IRO EC (DLT Case) 2H	7,250
DHSSPS	Goretti Horgan	Analysis of Learning from Existing Research Needs Assessment Evaluation on Inequalities 12H	2,700
DHSSPS	Apollo Medical Systems	Apollo SQL: Prescribing Query & Data Extraction 16H	1,500
DHSSPS	Apollo Medical Systems	Porting of ISOFT Premiere Suite Query-Medication History Template 18H	1,400
DHSSPS	Millward Brown	Mental Health Promotion & Emotional Wellbeing Mapping Exercise 23H	10,000
DHSSPS	Dean Lee	Moderation of Certificate in Community Interpreting Course 24H	400
DHSSPS	Meridio	EDRMS Pre-Project Scoping 28H	6,000
DHSSPS	BAAF Northern Ireland - Frances Nicholson	Completion of Scoping Exercise & Discussion Paper 29H	1,700
DHSSPS	Community Evaluation NI (CENI) Fiona Bloomer	Evaluation NOF Scheme - Health for Life 26F	2,460
DHSSPS	Dr Marie Murphy, University of Ulster	Evaluation NOF Scheme - Physical Activity Referral 27F	3,734
DHSSPS	McCready Donnelly & Lowry	Armoy Community Association Workshop	450
DHSSPS	BDO Stoy Hayward	Healthy Breaks Evaluation	14,503
DHSSPS	University of Ulster	Obesity Prevention in NifHP Area	9,750
DHSSPS	CENI	Review of Antenatal	5,250

		and Postnatal Activity relevant to the Teenage Pregnancy & Parenthood Strategy * action Plan, across the Northern Health & Social Care Trust.	
DHSSPS	Parents Advice Centre	Parents' Week 2007	3,000
DHSSPS	CHKS	Support for preparation of OBC2 and implementation of DBS to NHSSB	2,750
DHSSPS	Breige Devlin	Childcare Partnership's Transition Project	672
DHSSPS	UUTECH Ltd	Quality Assurance of Advocacy Report	881
DHSSPS	8 Over 8	Procurement Efficiency Project	18,000
DHSSPS	PricewaterhouseCoopers	Assistance with Preparation of Annual Accounts	17,062
DHSSPS	Drivers Jonas	Disposal of Surplus Land at Knockbracken Healthcare Site	44,150
DHSSPS	Drivers Jonas	Disposal of Surplus Land at Belvoir Park Hospital (SIB 50%)	27,500
DHSSPS	University of Ulster	Review of Services provided to Children with Complex Needs	26,400
DHSSPS	Human Reliability	Independent evaluation of Clinical and Social Care Governance Support Team	30,030
DHSSPS	Qinetiq	ICT Security Strategy within Health and Social Care Providers	99,580
DHSSPS	Logicalis	Data Communication Network Strategy within Health And Social Care	65,810
DHSSPS	HP	Best Practice in ICT Service Management within	182,500

		HSC providers	
DHSSPS	University of Ulster	Elderly And Community Care Single Tool Assessment	192,400
DHSSPS	PriceWaterhouseCoopers	VFM Audit - Allied Health Professionals	89,510
DHSSPS	Deloitte	VFM Audit - Travel And Subsistence Costs	59,130
DHSSPS	PriceWaterhouseCoopers	VFM Audit - Support Services for Carers	81,350
DHSSPS	KPMG	VFM Audit - Staff Absence and Turnover	59,850
DHSSPS	PriceWaterhouseCoopers	VFM Audit - Staff Training within Health and Social Care	98,640
DHSSPS	Mason Communications	Mobile data and Automatic Vehicle locating system for NI Ambulance Service	62,350
DHSSPS	PA Consulting	Review of Emergency Services (Fire and Ambulance) Investment Programme	36,670
DHSSPS	New Model Health	Specialised support for the elective and emergency reform programme and advice with the reorganisation of the HPSS	175,890
DHSSPS	PA Consulting	Implementation of Electronic Referrals Management System (ICATS)	80,460
DHSSPS	Gill Cooper Consulting	Audit of Admission Procedures	32,280
DHSSPS	Dr Mark Jackson	Support to NI Cardiac Network - Review Service Quality	9,650
DHSSPS	New Model Health	RQIA Review	21,960
DHSSPS	McKinsey & Co	Provider	15,000

		Development - New Trusts	
DHSSPS	Deloitte	OBC for replacement of business systems (Regional Shared Services Organisation- HSC)	28,776
DHSSPS	Community Development & Health Network (CDHN)	Community Development & Health Network (CDHN)	2,670
DHSSPS	ESC Consultancy Matters	Investors in People Re-assessment	800
DHSSPS	Mr D Kennedy	Investigation of Equal Opportunities Complaints	1,770
DHSSPS	Mr J Thompson	Investigation of Equal Opportunities Complaints	3,470
DHSSPS	Prof Matt Sutton, Health Economics Research Unit, Aberdeen University	Appleby Review of Needs Assessment- Peer Review	1,170
DHSSPS	SGS	Quality Accreditation Auditing	1,990
DHSSPS	FGS McClure Watters	New Finance Regime for HSC Organisations	120,000
DHSSPS	Tribal Secta	Review of Capitation Formula	45,000
DHSSPS	NSPCC/ John Richards	Reform of Frontline Child Protection Services	10,440
DHSSPS	Anne McMurray Consulting	Stakeholder Involvement Network	2,115
DHSSPS	OGC Approved Gateway consultants, John Kick, Martin Dove & Alan Mitchell	Review of Public Administration - Gateway Review	31,530
DHSSPS	NSPCC/ John Richards	Assessment of Children in Needs Framework	147,000
DHSSPS	NSPCC/ John Richards	Implementation of Assessment of Children in Need	60,000
DHSSPS	Tribal Consulting	Review of Fracture Services In NI	5,400
DHSSPS	Deloitte	Devel of Risk	8,610

		Register for the Dept	
DHSSPS	Clear Direction Ltd.	Dementia Report	1,000
DHSSPS	ASM Horwath	Development of Impact Measurement Tool	9,820
DHSSPS	Maria McCaffrey Associates & Emma Rattenbury Associates	Development of Regional Hidden Harm Action Plan	20,180
DHSSPS	Gillian Smith	Consultancy Services to support Regional Public Health agency NI	1,630
DHSSPS	Socila & Market Research	Complimentary and Alternative Medicines schemes	17,260
DHSSPS	Clayhanger Management Consultancy	Technical Assistance and Advice on Analytical Benchmarking Model	880
DHSSPS	Woollett Consulting	Orthopaedic Capacity Planning Exercise	14,230
DHSSPS	Rosie Duffy	HSC Pensions Regulations 2008	7,300
DHSSPS	KPMG	Audit of HSC Compliance against key Health Technical Standards	45,000
DHSSPS	KPMG	Audit of HSC compliance with Environmental Cleanliness Standards	70,000
DHSSPS	Ecom	Development and Implementation of Safety Alert Broadcast System	21,700
DHSSPS	FM Specific	Review of Catering Operations in HSC	30,000
DHSSPS	CMPI Info /Cyril Sweet/DavisLang	Facilitate benchmarking of Capital Project costs	20,820
DHSSPS	Murphy Philips Architects	Standardised Specifications for Primary and Community Care Facilities	47,890

DHSSPS	Fujitsu Services	Review and report on the use of new technologies	20,800
DHSSPS	HurleyPalmerFlatt	Web Based Environmental Monitoring System	11,650
DHSSPS	Ecom	Project Management Information System	5,550
DHSSPS	White, Young & Green	Sustainable Development Exemplar Design	5,000
DHSSPS	Pharmanswers Ltd	Cyclotron Project	934
DHSSPS	Wolf Laboratories Ltd	Cyclotron Project	500
DHSSPS	Scitech Engineering	Cyclotron Project	7,233
DHSSPS	DEGW UK Ltd	Delivery of a blueprint for the design of the NIGALA workplace which meets Workplace 2010 standards	26,407
Total			2,645,503

DRD

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DRD	PriceWaterhouse Coopers	Annual audit of Con Fares, FDR and bus route subsidy schemes	5,475
DRD	KPMG	Annual audit of Con Fares, FDR and bus route subsidy schemes	5,000
DRD	Goldblatt & McGuigan	IS Strategy Review	7,100
DRD	Atkins Global	Feasibility Study on Rapid transit	340,205
DRD	Herbert Smith	Legal services	148,928
DRD	Sopra (Newell & Budge)	Internet Security	22,800
DRD	PDQ Solutions	Investors in People Advisory Service	1,674
DRD	McGriggor Donald	Development of policy and legislation for NI Harbours	48,878
DRD	Deloitte	Financial Services Advice	489,611
DRD	Saltire Management	Expert marine advice on Rathlin ferry service	12,039
DRD	Ian Brown	Finance Division Consultancy Support	10,115
DRD	KPMG	Provision of PPP Financial Advice	147,158
DRD	Willis	Provision of PPP Insurance Advice	4,363
DRD	Denton Wilde Sapte	Provision of PPP Legal Advice	513,054
DRD	Jacobs UK Ltd	Provision of PPP Technical Advice	22,497
DRD	Colin Buchanan & Partners	DPE Implementation (Phase 2)	23,829
DRD	Lloyds	ISO Accreditation	5,234
DRD	SGS	ISO Accreditation	4,178
DRD	MVA	NISTRM	2,000
DRD	KPMG	Tolling Study	24,940
Total			1,839,078

DSD

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
DSD	PriceWaterhouseCoopers	Review of URCDG Grant Administration Procedures	21,561
DSD	Grant Thornton LLP	S15270/06 – Liquor Licensing Law – Assessment of impact on business of abolishing “surrender”	21,051
DSD	NICEM	Research into faith based organisations	3,500
DSD	Inter-Faith Forum	Research into faith based organisations	4,100
DSD	Gareth Higgins	Research into faith based organisations	2,350
DSD	Deloitte	Mapping voluntary advice services	22,842
DSD	Laing O'Rourke	Strategic development and regeneration plan for former Crumlin Road gaol	4,764
DSD	White, Young & Green	Compilation & delivery of Public Realm / Environmental Improvement Schemes	109,128
DSD	RPS Consulting	Compilation of 5 Masterplans in Belfast	47,944
DSD	CMB Ltd (trading as Locus Management)	SPEAK – Development of an evaluation model	17,625
DSD	Jane Field	Evaluation of Areas at Risk programme	9,716
DSD	PriceWaterhouseCoopers	Conflict Transformation Initiative economic appraisal	5,170
DSD	GVA Grimley	Bangor Queens Parade	33,818
DSD	GVA Grimley	Bangor Queens Parade	32,874
DSD	Partnership UK	Assessment of former military sites	17,021
DSD	ASM Horwath	Rathenraw	2,500
DSD	Venture-i	Pomeroy CRISP	2,350
DSD	Business Results Ltd	Clady CRISP	1,125

DSD	The Paul Hogarth Company	Omagh Masterplan	15,587
DSD	The Paul Hogarth Company	Eden Street car park – Enniskillen CD Project	10,663
DSD	BDO Stoy Hayward	Economic Appraisal – Phase II Streets Ahead	16,500
DSD	PriceWaterhouseCoopers	Economic Appraisal – Phase I Streets Ahead	8,500
DSD	GVA Grimley	Assessment of Coleraine development proposals	99,855
DSD	McCann Consulting	Enniskillen Neighbourhood Renewal Partnership Vision Statement and Action Plan	15,108
DSD	GVA Grimley	Antrim Masterplan	10,281
DSD	FGS McClure Watters	Foyle Street development site – due diligence exercise	13,885
DSD	Deloitte	F14324-05 e-Business related Consultancy Services Framework Agreement	11,720
DSD	Deloitte MCS Ltd	Strategic Business Review – call-off contract	108,000
DSD	PA Consulting	DSD LEAN Proof of Concept	42,488
DSD	Goldblatt & McGuigan	Strategic Business Review – validation & verification for processing centres (S-15725 – 07101808)	7,521
DSD	PriceWaterhouseCoopers	Strategic Business Review – qualitative study of customer attitudes to the proposed new service delivery model (S15721/06)	19,900
Total			739,447

OFMDFM

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
OFMDFM	Lyle Bailie International	Government Advertising Review	36,300
OFMDFM	Social Research Centre	Departmental Focus Groups	10,168
OFMDFM	Liz Weir	Super Six	600
OFMDFM	NCB	YP Facilitation	14,545
OFMDFM	Deloitte	Review of NICCY	29,034
OFMDFM	NSPCC	Safeguarding	8,511
OFMDFM	Building Design Partnership (BDP)	Draft Masterplan for NBCAU	63,207
OFMDFM	KPMG	Review of ERINI	21,750
OFMDFM	Cambridge Econometrics	Business Opportunities & Challenges presented by Carbon Emmission Targets	39,136
OFMDFM	CPCR Ltd	Strategic Management Workshop	8,583
OFMDFM	Enviros Consulting Ltd	Round Table Consultation Event	7,655
OFMDFM	Strategem	Review of OCPA	1,762
OFMDFM	Deloitte	Review of Case for an Older Peoples Commissioner	18,318
OFMDFM	RPS Consulting	Regeneration of Maze LongKesh Site	839,275
OFMDFM	Deloitte	Regeneration of Maze LongKesh Site	279,458
OFMDFM	White, Young & Green	Regeneration of Maze LongKesh Site	243,897
OFMDFM	KPMG	Regeneration of Maze LongKesh Site	35,547
OFMDFM	Davis Langdon	Regeneration of Maze LongKesh Site	95,864
OFMDFM	Partnership UK	Regeneration of Maze LongKesh Site	14,835
OFMDFM	PriceWaterhouseCoopers	Evaluation of Peace11 Projects	26,499
OFMDFM	Deloitte	KN IT Health Check	10,122
OFMDFM	BT	KN Development	5,010
OFMDFM	Acorn IT Solutions	IT Support for PACWAC	2,730
Total			1,812,806

FSA

DEPT	CONSULTANCY FIRM	TITLE OF ASSIGNMENT	EXPENDITURE IN 2007/08 (£)
FSA	Strategem	Public Affairs Strategy	16,544
Total			16,544